



Primary Care for America

# PrimaryCare24

*See the Possibilities*

# Event Program



Weds, May 22, 2024 from 9am - 5pm ET  
Thurs, May 23, 2024 from 8:30am - 11am ET



## Primary Care for America Partners:

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### FOUNDING PARTNERS



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### CHAMPIONS



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*About Primary Care for America:*

Primary Care for America is a diverse collaboration of key partners focused on educating policymakers and health policy influencers about the value of comprehensive, continuous and coordinated primary care. Its formation serves as a commitment to our continued effort to help improve the well-being of the individuals, families and communities that we proudly serve.



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Primary Care for America

# Sessions Schedule

## DAY 1: WEDNESDAY MAY 22

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- 9:00–9:05AM ET **SESSION 1:** Welcome & Program Overview  
*Shawn Martin*  
*American Academy of Family Physicians*
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- 9:05–10:05AM ET **SESSION 2:** Continuity: Why a Continuous Relationship With Primary Care is Important to Better Health and Lower Costs  
  
MODERATOR: *Ishani Ganguli, MD, MPH,*  
*Harvard Medical School*  
  
PANELISTS: *Brady Steineck, MD, MBA,*  
*Community Health Care*  
*Andrew Bazemore, MD, MPH, American*  
*Board of Family Medicine*
- 
- 10:10–10:50AM ET **SESSION 3:** Our Hope for the Future of Primary Care  
  
MODERATOR: *Gary Jacobs, MPA, VillageMD Center for*  
*Government Relations & Public Policy*  
  
PANELISTS: *Diana Rubio, MD, MedStar Health*  
*Kevin Chung, MD, George Washington University*
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- 10:50–11:00 AM ET **BREAK**
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- 11:00–11:40AM ET **SESSION 4:** Maintaining Momentum: NASEM Standing Committee on Primary Care  
  
PANELIST: *Lauren S. Hughes, MD, MPH, MSc, MHCDS,*  
*FAAFP, Everside Health*  
*Marc Meisnere, MHS, National Academies of*  
*Sciences, Engineering, and Medicine*
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- 12:00–1:00 PM ET **LUNCH**
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- 1:00–2:00PM ET **SESSION 5:** What Have We Learned From Primary Care Innovation & Where Do We Go Next  
  
MODERATOR: *Sarah Sugar, MPH, Sirona Strategies*  
  
PANELIST: *Soujanya (Chinni) Pulluru, MD,*  
*My Precious Genes*  
*Kate Goodrich, MD, Humana*
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- 2:00–3:00PM ET **SESSION 6:** Direct Primary Care Enters Its 2<sup>nd</sup> Decade  
  
MODERATOR: *Sara Pastoor, MD, HA, FAAFP, Elation Health*  
  
PANELISTS: *Michelle Reinke Neblett, Boeing*  
*Mark Tomasulo, DO, One Medical*  
*Jeffery Davenport, MD, DPC, Alliance*  
*Jonathan Bushman, DO, Reliant Direct*  
*Primary Care, LLC*
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- 3:00–3:15PM ET **BREAK**

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3:15–4:25PM ET **SESSION 7:** What Happens if Primary Care Disappears?  
Building the Primary Care Workforce the  
Country Needs & Deserves

PRESENTER: **Yalda Jabbarpour, MD**, Robert Graham Center

MODERATOR: **Margot Savoy, MD, MPH, FAAFP**, American  
Academy of Family Physicians

PANELISTS: **William Fox, MD, FACP**  
American College of Physicians  
**Michael Taylor**, National Association of  
Community Health Centers  
**Cheryl De Pinto, MD, MPH, FAAP**,  
American Academy of Pediatrics  
**Joyce Knestrick, PhD, FNP-BC, FAANP, FAAN**,  
American Association of Nurse Practitioners  
**Lisa Gables, CPA**, American Academy of  
Physician Associates

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4:30–5:00PM ET **SESSION 8:** Faisel and Friends Live

GUEST: **Liz Fowler, PhD, JD**, Director of the Centers for  
Medicare and Medicaid Innovation (CMMI)  
**Faisel Syed, MD**, ChenMed  
**Dan McCarter, MD, FAAFP**, ChenMed

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5:00–7:00PM ET **PCFA RECEPTION**

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## DAY 2: THURSDAY MAY 23

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8:30–9:30AM ET **SESSION 9:** Thought Leadership Breakfast – The  
Future of Primary Care

MODERATOR: **Stephanie Quinn**, American Academy of  
Family Physicians

PANELISTS: **Corinne Lewis, MSW**, Commonwealth Fund  
**Marisa Salemme, MPH**, U.S. Senate Committee  
on Finance  
**Purva Rawal, PhD**, Centers for Medicare and  
Medicaid Innovation  
**Kyu Rhee, MD, MPP**, National Association of  
Community Health Centers  
**David Meritt**, Blue Cross Blue Shield Association

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9:30–10:50AM ET **SESSION 10:** Reflecting on 30 Years of the RBRVS

PRESENTER: **Asaf Bitton, MD, MPH**, Ariadne Labs

MODERATOR: **Melinda Abrams**, Commonwealth Fund

PANELISTS: **Robert Berenson, MD**, Urban Institute  
**Kevin Hayes**, Retired Health Care Analyst  
**Barbara Levy, MD**, CPT Editorial Panel

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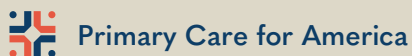
10:50–11:00AM ET **SESSION 11:** Closing Remarks

**Kyu Rhee, MD, MPP**, National Association  
of Community Health Centers

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# Session Speaker Information

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# 1



## Session 1:

Wednesday, May 22nd, 9:00am–9:05am ET

### Welcome & Program Overview with **Shawn Martin**, *American Academy of Family Physicians*

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**Shawn Martin**

*Executive Vice President and Chief Executive Officer,  
American Academy of Family Physicians*

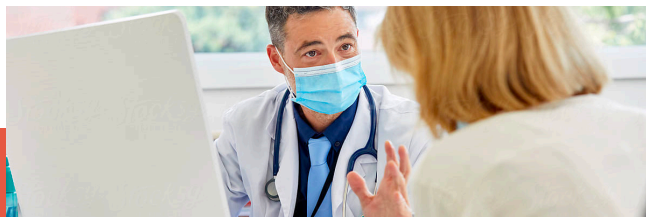
Shawn Martin serves as executive vice president and chief executive officer for the American Academy of Family Physicians. In this role, he provides strategic leadership to the AAFP and directs the mission-driven work of the nation's largest primary care organization.

A strategic leader with a proven track record of accomplishments, he is nationally recognized for his thoughtful leadership on a range of health care policy and workforce issues. While his career portfolio includes focused work on numerous health care and public policy issues, he is best known for his extensive work and national leadership on the development and implementation of primary care delivery and payment models and workforce issues.

Prior to his current role, he served as the senior vice president, advocacy, practice advancement and policy at the AAFP and the Director of Government Relations and Health Policy for the American Osteopathic Association (AOA). He has served in leadership roles for several coalitions and partnerships during his career and he was recognized by The Hill as one of the top 10 health care lobbyists in Washington, DC. Mr. Martin was named 100 Most Influential People in Healthcare by Modern Healthcare in 2022.

A native of Oklahoma, Martin earned his undergraduate degree from Phillips University and his graduate degree from Dartmouth College.

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## Session 2:

Wednesday, May 22nd, 9:05:10am–10:05am ET

### Continuity: Why a Continuous Relationship With Primary Care is Important to Better Health and Lower Costs

**Moderator:** *Ishani Ganguli, MD, MPH,*  
*Harvard Medical School*

**Panelists:** *Brady Steineck, MD, MBA*  
*Community Health Care*

*Andrew Bazemore, MD, MPH*  
*American Board of Family Medicine*



**Ishani Ganguli, MD, MPH**

*Associate Professor of Medicine and General Internist,*  
*Harvard Medical School*

Dr. Ganguli is an Assistant Professor of Medicine, health services researcher, and a practicing primary care physician at Harvard Medical School and Brigham and Women's Hospital. She received her AB, MD, and MPH from Harvard University and completed internal medicine/primary care residency and health policy and management fellowship at Massachusetts General Hospital. Her research focuses on the payment, delivery, and value of primary care, the use and consequences of low-value care, and gender equity. Dr. Ganguli serves as an Associate Editor at JAMA Network Open. She is also a former journalist who has written about science and health care for The Boston Globe, Reuters, The New York Times, and The Washington Post, among other publications.





**Brady Steineck, MD, MBA**  
*CEO, Community Health Care*

Dr. Brady Steineck is Board Certified in Family Medicine and is the current Chief Executive Officer for Community Health Care, Inc. He graduated from Northeast Ohio Medical University and completed his family practice residency at Aultman Health Foundation. He also earned an MBA with a focus on Healthcare Management from Walsh University. As a Stark County native, Dr. Steineck loves practicing medicine in his hometown area and enjoys seeing patients of all ages. He enjoys exercising, reading, and spending time with his wife Tiffany and their five children. He joined Community Health Care, Inc. in 2011.



**Andrew Bazemore, MD, MPH**  
*SVP, Research & Policy*  
*American Board of Family Medicine*

Andrew Bazemore, MD, MPH has served as the Senior Vice President of Research and Policy for the American Board of Family Medicine (ABFM), and co-director of the Center for Professionalism & Value in Health Care in Washington, DC., since 2019. Prior to that, he was the Director of the AAFP's Robert Graham Center for Policy Studies, where he directed policy research with special interests in access to primary care, underserved populations, health workforce and training, and spatial analysis. He also led the Graham Center's emphasis on developing geospatial data tools intended to empower primary care providers, leaders, and policymakers and inform policy, such as HealthLandscape and the UDS Mapper, which helped to guide funding for all the nation's Federally Qualified Health Centers. He has authored over 300 peer-reviewed publications. Dr. Bazemore sees patients and teaches at the VCU-Fairfax Medicine residency program, is an elected member of the National Academies of Medicine and serves on the faculties of the Departments of Family Medicine at Georgetown University, Virginia Commonwealth University, and the University of Toronto. He received his BA from Davidson College, MD from the University of North Carolina, and MPH from Harvard University.



## Session 3:

Wednesday, May 22nd, 10:10am–10:50am ET

### Our Hope for the Future of Primary Care

**Moderator:** **Gary Jacobs, MPA**  
*VillageMD Center for Government Relations & Public Policy*

**Panelists:** **Diana Rubio, MD**  
*MedStar Health*

**Kevin Chung, MD**  
*George Washington University*



**Gary Jacobs**

*Executive Director, VillageMD Center for Government Relations & Public Policy*

Gary Jacobs is a seasoned health care executive with a wide breadth of experience in government relations and public policy. He has worked actively in health insurance and the primary care space with a concentration on Medicare Advantage, Medicaid, Medicare Supplement, long-term care, public and private exchanges, individual products, and payer/provider collaborations. He has a successful history of developing, selling, and acquiring health care companies. Recognized for quickly assessing the big picture and implementing workable plans to increase revenue and profitability targets, Gary has a keen understanding of the intersection of public policy and business opportunity. Gary currently serves as the Executive Director of VillageMD's Center for Public Policy where he is directly accountable for developing coalitions and strategic alliances with national partners and stakeholders to advance critical topics facing the healthcare industry. He also manages VillageMD's political action committee, lobbying activities, and the company's national grassroots campaign.



**Diana Rubio, MD**

*Family Medicine Chief Resident, MedStar Health*

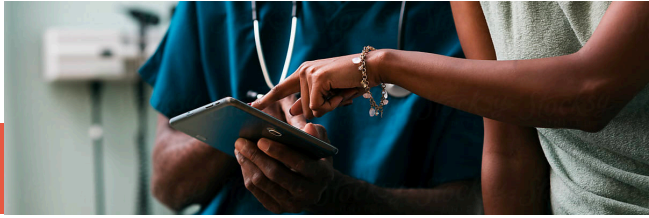
Diana Rubio, MD is the Family Medicine Chief Resident at MedStar Health—Georgetown/Washington Hospital Center Residency Program and the incoming Robert L. Phillips health policy fellow. Dr. Rubio serves as the family medicine representative on the AAMC Organizational Resident Representatives as well as the resident liaison for the AAMC Group on Diversity and Inclusion steering committee. Her interests include minority health disparities, health equity, and medical education research.



**Kevin Chung, MD**

*Primary Care Internal Medicine Resident,  
George Washington University*

Kevin Chung, MD is a primary care internal medicine resident and rising chief medical resident at The George Washington University. After his undergraduate education at Pomona College, he spent his gap years working at a domestic violence shelter and recovery program before completing his medical degree at the University of Washington School of Medicine, Seattle. Throughout his medical training he has been involved in anti-racism work and addiction medicine initiatives. His interests include primary care, health equity, addiction medicine, and HIV medicine. He plans on practicing primary care in a medically underserved setting while engaging in community health work that improves the lives of his patients. He enjoys spending his free time bouldering, day hiking, and reading science fiction.



## Session 4:

Wednesday, May 22nd, 11:00am–11:40am ET

### Maintaining Momentum: NASEM Standing Committee on Primary Care

**Moderator:** *Lauren S. Hughes, MD, MPH, MSc, MHCDS, FAAFP, Farley Health Policy Center*

**Panelist:** *Marc Meisnere, MHS, National Academies of Sciences, Engineering, and Medicine*



**Lauren S. Hughes, MD, MPH, MSc, MHCDS, FAAFP**  
*State Policy Director, Farley Health Policy Center*

Lauren S. Hughes, MD, MPH, MSc, MHCDS, FAAFP, is the state policy director of the Farley Health Policy Center and associate professor of family medicine, both at the University of Colorado. In these roles, she leads initiatives to generate and/or translate data for policymakers to inform the design and implementation of evidence-based health policy that improves rural health delivery, strengthens primary care infrastructure, and integrates behavioral health and primary care. She cares for patients at a rural federally qualified health center (FQHC) north of Denver.

Dr. Hughes previously served as Deputy Secretary for Health Innovation in the Pennsylvania Department of Health, where she launched the Pennsylvania Rural Health Model, a new payment and delivery model that transitions rural hospitals from fee-for-service to multi-payer global budgets and transforms how they deliver care to better meet community health needs. She also oversaw the creation of the Prescription Drug Monitoring Program and led the Department to full accreditation through the Public Health Accreditation Board.

Dr. Hughes is a former national president of the American Medical Student Association (AMSA). She has volunteered through AmeriCorps at Lifelong Medical Care (an urban FQHC) in Berkeley, CA, interned for former Iowa Senator Tom Harkin in Washington, DC, and studied medicine and public health systems in Brazil, Sweden, Tanzania, and Botswana. She has been a visiting scholar at the Robert Graham Center, the ABC News Medical Unit in New York City, the CMS Innovation Center, and The Commonwealth Fund. Dr. Hughes served as chair of the American Board of Family Medicine Board of Directors from 2022 – 23. She currently serves as vice chair of the Rural Health Redesign Center Organization Board of Directors and on the AMSA Foundation Board of Directors. She is a member of the Primary Care Payment Reform Collaborative through the Colorado Division of Insurance and the Stakeholder Advisory Group for the Agency for Healthcare Research and Quality National Center for Excellence in Primary Care Research. In 2018, she was selected as a Presidential Leadership Scholar by Presidents Clinton and George W. Bush, and in 2021, she was named to the National Academy of Medicine Board on Health Care Services. Since August 2023, Dr. Hughes has co-chaired the National Academies of Sciences, Engineering, and Medicine Standing Committee on Primary Care, alongside Dr. Mary Wakefield.

Dr. Hughes is an alumna of the Robert Wood Johnson Foundation Clinical Scholars Program at the University of Michigan, where she earned an MSc in health services research. She also holds a medical degree from the University of Iowa, an MPH in health policy from The George Washington University, and a master's in health care delivery science from Dartmouth College and completed residency in the urban, underserved family medicine track at the University of Washington.



**Marc Meisnere, MHS**

*Senior Program Officer, National Academies of Sciences, Engineering and Medicine*

Marc Meisnere, MHS, is a senior program officer on the National Academies of Sciences, Engineering, and Medicine's Board on Health Care Services and is the Project Director for the National Academies Standing Committee on Primary Care. Since 2010, Mr. Meisnere has worked on a variety of NASEM consensus studies and other activities that have focused on mental health services for service members and veterans, suicide prevention, primary care, and clinician well-being. Most recently, he was the study director for the 2021 NASEM report *Implementing High-Quality Primary Care: Rebuilding the Foundation of Health Care* and the 2023 report, *Achieving Whole Health: A New Approach for Veterans and the Nation*. Before joining NASEM, Mr. Meisnere worked on a family planning media project in northern Nigeria with the Johns Hopkins Center for Communication Programs and on a variety of international health policy issues at the Population Reference Bureau. He is a graduate of Colorado College and the Johns Hopkins University Bloomberg School of Public Health.

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## Session 5:

Wednesday, May 22nd, 1:00pm–2:00pm ET

### What Have We Learned From Primary Care Innovation & Where Do We Go Next

**Moderator:** *Sarah Sugar, MPH*  
Sirona Strategies

**Panelist:** *Soujanya (Chinni) Pulluru, MD*  
My Precious Genes

*Kate Goodrich, MD, MHS*  
Humana



**Sarah Sugar, MPH**  
*Director, Sirona Strategies*

Sarah Sugar, MPH, is a Director at Sirona Strategies, a Washington D.C.-based strategic health care consulting firm. In this role, she works with executives to develop integrated business, advocacy and communications strategies that reflect health care policies and regulations on a range of topics including Medicare, accountable care organizations, and new payment and delivery models. Sarah also spent four years with the U.S. Department of Health of Human Services (HHS) in the Assistant Secretary for Planning and Evaluation (ASPE), Office of Health Policy. In this role, she advised and supported HHS leadership on a broad range of topics including Medicaid, the ACA Marketplace, uninsured populations, and social determinants of health. Sarah also served as a member of the HHS Maternal Health Strategic Planning Team, coordinating the Administration's efforts to improve maternal health outcomes.



**Soujanya (Chinni) Pulluru, MD**

*Founder-My Precious Genes,*

*Former VP Clinical Operations/CCE Walmart Health*

Chinni Pulluru, a board-certified family physician and seasoned clinical executive, has dedicated the last 20+ years to radically transforming the care continuum. Her dedication to enhancing healthcare accessibility and delivering Value-Based Care spans healthcare innovation, payer and provider alignment, clinical operations, analytics, and digital care transformation. She has now expanded this passion for access and easing provider burden by working to democratize access to genetics. With a track record of positioning companies for rapid growth and scalability, Dr. Pulluru is an innovator who merges clinical leadership and operational prowess. From building a healthcare enterprise from scratch at a Fortune-10 company to driving explosive growth at a PE-backed \$1B multi-specialty group and now founding MyPreciousGenes, her visionary yet practical approach reshapes the healthcare landscape and produces tangible results. As Chief Clinical Executive at Walmart, Dr. Pulluru spearheaded Clinical Operational Management while concurrently serving as the National sole shareholder of an LLC for Physician employment. In her four years at the retail giant, she drove massive clinical growth from one to 48, integrating behavioral health, dental and community healthcare. She also contributed as the clinical lead on the M&A team that acquired national telehealth company MeMD. Additionally, she brokered partnerships with UnitedHealth Group and Optum Health to pioneer a bold new value-based care strategy. Under her leadership, Walmart Health achieved a 78-80 NPS score and substantial increase in patient volume across service lines. At the height of the pandemic, Dr. Pulluru helmed Medical Affairs and COVID-19 strategy as Interim CMO. She pivoted quickly to expand testing centers by 600+ locations, and lead the Walmart enterprise to put safety at the center while delivering quality service with care and compassion. Prior to her leadership at Walmart, Dr. Pulluru rose quickly through progressive roles at Illinois' largest physician group—DULY (DuPage Medical Group). In her leadership as Executive Medical Director, she aligned physicians enterprise-wide to embrace innovative VBC care delivery models that improved quality and reduced medical expenses allowing Duly to make the journey to take on full risk contracts. Dr. Pulluru has consistently exceeded goals for multimillion-dollar Value-Based Care (VBC) and Alternative Payment Method (APM) contracts. Her efforts at DMG resulted in consistent 5/5-star BlueCross BlueShield ratings, an 85% Physician Alignment bonus achievement, Medicare ACO GPRO scores of 99.5 out of 100, and top-rated 82% patient engagement. In addition to 14+ years as a practicing Family Medicine physician, Dr. Pulluru serves as a board member of Stellar Health, and serves on PTAC (a committee that advises the Health and Human Services Secretary and collaborates with CMMI). She is thought leader, Keynote Speaker and presenter for multiple organizations, including CHEF, AHIP, University of Chicago Pritzker School of Medicine, American Physician's Group. She is a former Executive Committee and Board Member of the Illinois Academy of Family Physicians.



**Kate Goodrich, MD, MHS**  
*Chief Medical Officer, Humana*

Kate Goodrich, MD, MHS, is Chief Medical Officer for Humana. In this role, she provides executive clinical leadership for the Insurance and CenterWell businesses, and has accountability for Physician engagement, Humana Healthcare Research, and the Health Equity and Social Impact body of work. She is also leads the Humana Board of Directors Clinical Quality Committee. Prior to this role, Kate was the SVP for Clinical Analytics and Trend within the Clinical Solutions organization, where she was accountable for producing the business analytics and rapid learning approach for clinical programs designed to improve outcomes at lower cost.

Before coming to Humana, Kate was at the Centers for Medicare and Medicaid Services (CMS) where she was the Director of the Center for Clinical Standards and Quality (CCSQ) and CMS Chief Medical Officer (CMO). This Center is responsible for 18 quality and value-based purchasing programs including the Quality Payment Program, quality improvement programs in all 50 states, development and enforcement of health and safety standards of all facility-based providers across the nation, and coverage decisions for treatments and services for Medicare.

Prior to CMS, Kate was on the faculty at the George Washington University Medical Center (GWUMC) and served as division director for Hospital Medicine. She continues to practice clinical medicine as a hospitalist and professor of medicine at the GWUMC.







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## Session 6:

Wednesday, May 22nd, 2:00pm–3:00pm ET

### Direct Primary Care Enters Its 2<sup>nd</sup> Decade

**Moderator:** *Sara Pastoor, MD, MHA, FAAFP*  
Elation Health

**Panelists:** *Michelle Reinke Neblett*  
Boeing

*Mark Tomasulo, DO*  
One Medical

*Jeffery Davenport, MD*  
DPC Alliance

*Jonathan Bushman, DO*  
Reliant Direct Primary Care, LLC



**Sara Pastoor, MD, MHA, FAAFP**  
*Head of Primary Care Advancement, Elation Health*

Dr. Sara Pastoor is a clinically active family physician and currently serves as the Head of Primary Care Advancement at Elation Health, where she advocates for primary care and its powerful role in healthcare. She also is co-director of Presence Health, an integrated primary care and behavioral health Direct Primary Care practice. Dr. Pastoor is a seasoned physician executive with 26 years of experience in primary care innovation, patient-centered medical home, health system transformation, population health, EHR optimization, quality improvement, and health technology. She is a Fellow of the American Academy of Family Physicians and spent the first 15 years of her career in the Army Medical Department, helping to lead the Military Health System transformation to a patient-centered system for health, promoting technology to better serve patients and the clinicians who care for them. Dr. Pastoor has also led patient-centered transformation, primary care expansion, and EHR workflow optimization in the academic and employer-sponsored primary care setting.



**Michelle Reinke Neblett**

*Director, Health Care Policy, Government Operations –  
Federal Affairs, Boeing*

Michelle R. Neblett is the Director of Health Care Policy in The Boeing Company's Government Operations office. In this role, she is responsible for advocating on behalf of the company on health care, retirement, executive compensation and other employee benefits public policy issues before Congress and the Administration.

Prior to joining The Boeing Company in March 2017, Ms. Neblett served as a Professional Staff Member of the U.S. House Committee on Education & the Workforce for the Majority, where she worked on health care and pension policy related to employer-sponsored benefits.

Prior to joining the Committee in 2015, Ms. Neblett was Senior Director of Labor & Workforce Policy at the National Restaurant Association, where following passage of the Affordable Care Act, she served as the point person for the Association on the implementation of the law and its impact on the restaurant and foodservice industry. She traveled the country educating restaurateurs about the details of the law and regulations, and advocated for the industry before Congress and the Administration.

In her role, Ms. Neblett served on the Executive Committee of the Employers for Flexibility in Health Care (E-Flex) Coalition, a coalition of leading trade associations and businesses in the retail, restaurant, supermarket, temporary staffing, and other service-related industries, as well as employer-sponsored health plans insuring millions of American workers, focused on how the health care law particularly impacts employers with variable hour workforces and maintaining employers' ability to offer affordable coverage options.

Before taking on her Labor & Workforce Policy role, Ms. Neblett held several positions with the National Restaurant Association, lobbying other policy issues such as tax, interchange fees, profitability, food safety, travel, and energy on behalf of the industry.

Before representing the restaurant industry, Ms. Neblett served in several positions with the National Cattlemen's Beef Association, where she advocated for the U.S. cattle and beef industry on a range of policy issues including international trade and tax.

Ms. Neblett is a graduate of Franklin and Marshall College in Lancaster, Pennsylvania. She resides in Arlington, Virginia with her husband and son.



**Mark Tomasulo, DO**

*Head of Direct Primary Care Strategy and Innovation, One Medical*

Physician/Entrepreneur/Executive and Founder of PeakMed Direct primary Care acquired by One Medical in 2022. Currently the Head of DPC Strategy and Innovation for One Medical Amazon. As a Family Physician and a pioneer in the DPC movement Dr. Tomasulo has spent over a decade growing PeakMed to push forward the initiative of DPC throughout the country. A pioneer in developing the largest National affiliate program of DPC practices and expansion under the PeakMed brand. Now under the brand of One Medical Amazon, Dr. Tomasulo will continue the expansion of DPC nationally leveraging all of One Medical assets to drive strategy for current and future growth.



**Jeffrey Davenport, MD**

*President, DPC Alliance*

Jeffrey Davenport MD was born in OKC. Raised in Edmond, San Antonio, and Bartlesville, he returned to Edmond for high school. He graduated an Edmond Memorial Bulldog in 1993.

At Oklahoma State University he earned a BS in Biology with a minor in Microbiology from 1993-98.

He then attended the University of Oklahoma college of medicine in OKC, OK from 1999-2003 earning his MD. This led to 3 years in Wichita, KS at the KU affiliated Wesley Family Medicine Residency Program.

After graduation from residency in 2006, he returned to Edmond and has practiced medicine since September 2006. He was in private practice for 3 years, then employed for 5 years. He has now opened a medical practice he has dreamed of for years at One Focus Medical in April 2014.

He met the love of his life very early in life. Christine and Dr D have been in love since they were high school sweethearts. They've been married since 1998, and she is his best friend. They have two daughters: Megan, born in 2001 and Molly, 2004.

Dr D is a Family Medicine doctor, and he knows God gave him the gift to take care of people. The age old question is: If you won the lottery tomorrow, what would you do? His response: "Exactly what I am doing now. God blessed me to be a Family Doc. I take care of people. That's what I do. That's who I am."



**Jonathan Bushman, DO**

*Physician/Owner, Reliant Direct Primary Care, LLC*

Dr. Jonathan Bushman is a 2010 graduate of Oklahoma State University College of Osteopathic Medicine and a board-certified family physician and practices in Enid, Oklahoma. As a physician and Health Rosetta certified benefits advisor, he emphasizes patient-centered care and modern solutions. His dedication to advancing healthcare is evident in roles like Past President of the Oklahoma Osteopathic Association and Chairman of the Oklahoma Healthcare Workforce Training Commission. He promotes the direct primary care model, enhancing patient-physician relationships for better health outcomes and cost savings. By advocating for technology integration and education, he drives efficient care delivery. His passion is to propel healthcare innovation towards patient-centered quality care for all.

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## Session 7:

Wednesday, May 22nd, 3:15pm-4:25pm ET

### What Happens if Primary Care Disappears? Building the Primary Care Workforce the Country Needs & Deserves

**Moderator:** *Yalda Jabbarpour, MD*  
Robert Graham Center

**Presenter:** *Margot Savoy, MD, MPH, FAAFP*  
American Academy of Family Physicians

**Panelists:** *William Fox, MD, FACP*  
American College of Physicians

*Michael Taylor*  
National Association of Community Health Centers

*Cheryl De Pinto, MD, MPH, FAAP*  
American Academy of Pediatrics

*Joyce Knestrick, PhD, FNP-BC, FAANP, FAAN*  
American Association of Nurse Practitioners

*Lisa Gables, CPA*  
American Academy of Physician Associates



**Yalda Jabbarpour, MD**  
*Medical Director, Robert Graham Center*

Dr. Yalda Jabbarpour Medical Director of the Robert Graham Center for Policy Studies in Washington, DC, assistant professor of family medicine at Georgetown University and a practicing family physician at MedStar Spring Valley Family Medicine. She graduated from the Georgetown University School of Medicine in 2008 and completed her residency at the Georgetown University/Providence Hospital Family Medicine Residency Program.

Upon graduation, she worked as a family physician for Scripps Health Medical Group in San Diego, California. She returned to Washington, DC in 2015 to serve as the Robert L Phillips Health Policy Fellow at the Robert Graham Center. During this time, she practiced clinically at Unity Healthcare, the largest Federally Qualified Health Center in Washington DC. After fellowship, Dr. Jabbarpour was full-time faculty at the Georgetown University School of Medicine before moving to the Robert Graham Center in 2018.



**Margot Savoy, MD, MPH, FAAFP**  
*SVP of Education, Inclusiveness, and Physician Well-Being, American Academy of Family Physicians*

Margot L. Savoy, MD, MPH, FAAFP serves as senior vice president for education, inclusiveness, and physician well-being. Savoy oversees all organizational activities related to medical education and continuing professional development, physician well-being, and diversity, equity, and inclusion. Her areas of focus include education and training of medical students and residents; student interest and choice of a career in the specialty of family medicine; expansion of graduate medical education in family medicine including federal policies that affect it; and development of continuing professional development opportunities, including CME.

Savoy also serves as the organization's champion for physician well-being. The programming and resources related to physician well-being include Physicians Health First -- an AAFP initiative created to help family physicians address burnout and find ways to improve their well-being.

In addition, Savoy is the executive lead for the AAFP's diversity, equity, and inclusion work and directs the Center for Diversity and Health Equity. Diversity, equity, and inclusion are woven throughout the AAFP's strategic plan and are reflected in practice tools and resources, policies and position papers, continuing medical education, programming, and research.

Savoy continues to serve as associate professor, Family & Community Medicine and Urban Bioethics & Population Health at Lewis Katz School of Medicine, Temple University in Philadelphia as well as adjunct associate professor at Maurice H. Kornberg School of Dentistry, Temple University.

Before joining the AAFP, Savoy served as the chair of the Department of Family and Community Medicine at the Lewis Katz School of Medicine at Temple University and chief quality officer for Temple Faculty Physicians, Inc. She also was an attending physician at Temple University Hospital and ChristianaCare. She also served as medical director for the Delaware Division of Youth Rehabilitative Services and as attending physician at the Pennsylvania Department of Health's STD clinic. She was also medical director and assistant program director at the Crozer Keystone Family Medicine Residency Program.

Savoy is active in the Society of Teachers of Family Medicine, the Association of Departments of Family Medicine, the American Public Health Association, the American Association of Physician Leaders, the American College of Medical Quality, the National Medical Association and the American Medical Association.

A member of the AAFP since 2005, Savoy served as a Delaware delegate and alternate delegate to the AAFP Congress of Delegates. She was a member and chair of the Commission on Health of the Public and Science, including on the subcommittee on Health Equity. Savoy also acted as co-convenor of the National Conference of Constituency Leaders.

At the chapter level, Savoy has held various leadership positions with the Delaware Academy of Family Physicians, including chapter president and board chair.

Savoy earned her Bachelor of Science degree in neurobiology and physiology from the University of Maryland in College Park. She earned her medical degree from the University of Maryland School of Medicine in Baltimore. She completed her Master of Public Health at the University of North Carolina Gillings School of Public Health in Chapel Hill. She completed her residency at the Crozer Keystone Family Medicine Residency in Chester, Pennsylvania.

Savoy completed postdoctoral fellowships in vaccine science with the American Academy of Family Physicians, geriatric interdisciplinary care at Thomas Jefferson University and in health information technology with the Office of the National Coordinator for Health IT.

She is board certified by the American Board of Family Medicine and has the AAFP Degree of Fellow, an earned degree awarded to family physicians for distinguished service and continuing medical education.



**William Fox, MD, FACP**

*Chair & Board of Regents, American College of Physicians*

William E. Fox, MD, FACP, is the Chair of the American College of Physicians, representing internal medicine physicians, related subspecialists, and medical students.

A resident of Charlottesville, VA, Dr. Fox is a partner in Fox & Brantley Internal Medicine in Charlottesville, a still independent medical practice. Before



entering private practice, he spent five years with the National Health Service Corps at Central Virginia Community Health Center in Buckingham, VA, while simultaneously working as Clinical Assistant Professor of Internal Medicine at University of Virginia.

Dr. Fox earned his medical degree from the University of Pennsylvania's School of Medicine, where he received the Anna Marie Chirico Prize for distinguished work in primary care. He completed his postgraduate training in internal medicine at the University of Virginia. He is a Fellow of the ACP, an honorary designation that recognizes ongoing individual service and contributions to the practice of medicine.

William E. Fox, MD, FACP, has served on ACP's Board of Regents for the last five years. The Board of Regents manages the business and affairs of ACP and is the main policy-making body of the College. He is the immediate past Chair of ACP's Medical Practice and Quality Committee.

Previously, Dr. Fox served as Chair of ACP's Board of Governors and prior to that, he served as Governor of ACP's Virginia Chapter. Dr. Fox has received numerous honors and recognitions including the American College of Physicians Virginia Young Internist of the Year award in 2010, the Paul Florentino Volunteerism Award in 2013 and the Richard Neubauer Advocate for Internal Medicine Award in 2014.



**Michael R. Taylor**

*Chief Executive Officer, Cornell Scott-Hill Health Center  
Board Chair-Elect, National Association of Community Health Centers*

Michael R. Taylor has been employed by the Cornell Scott-Hill Health Center (CS-HHC) of New Haven, CT, since 2010 and served as its Chief Executive Officer since 2012. Michael is a creative entrepreneur who is deeply passionate about community health's capacity to improve the quality of people's lives. His tenure at CS-HHC can best be described as a time of rededication to the legacy created by Cornell Scott and, with that, one of innovation, renaissance and growth and development. Under his guidance, CS-HHC's leadership team fortified the health center's financial position; blazed a trail of care integration; quality and patient-centeredness; renovated and expanded or replaced existing care sites added new care sites and services; and bolstered internal systems and infrastructure such that CS-HHC is projected in the next two years to direct 700+ staff members who serve almost 55,000 greater New Haven residents annually.

Taylor earned a B.S. degree in Accounting and Finance from Northeastern University and supplemented his education with coursework in healthcare management. He serves on the Boards of Directors of the Greater New Haven Chamber of Commerce, the Community Health Center Association of CT, Community Health Network of CT and the National Association of Community Health Centers.



**Cheryl De Pinto, MD, MPH, FAAP**

*Senior Vice President, Primary Care and Subspecialty Pediatric, American Academy of Pediatrics*

Dr Cheryl De Pinto is the Senior Vice President of Primary Care and Subspecialty Pediatrics at the American Academy of Pediatrics (AAP). She is responsible for providing strategic guidance and leadership to advance AAP initiatives related to pediatric practice, subspecialty pediatrics, pediatric health care delivery system innovation and child health financing. Dr De Pinto joined the AAP in 2021 after more than two decades with the Maryland Department of Health. She was the Director of the Office of Population Health Improvement where she was responsible for overseeing programs related to health care delivery initiatives, workforce programs, rural health, and school health services. She also served on the State COVID response team. Dr De Pinto was a member of the AAP Council on School Health since 2013 and served as chair from 2019 to 2021. Dr De Pinto has also served as faculty in three academic institutions providing classroom instruction, preceptorship, mentoring and training to students, interns, and pediatric and preventive medicine residents and doctoral students.

Dr. De Pinto received a B.A. in biochemistry from Wesleyan University and her medical degree from University of Pennsylvania. She completed her residency in pediatrics from Children’s National Medical Center, and her fellowship in adolescent medicine from University of Maryland Hospital for Children. Dr De Pinto received an MPH from John’s Hopkins Bloomberg School of Hygiene and Public Health and is board certified in general pediatrics.



**Joyce M. Knestrick, PhD, FNP-BC, FAANP, FAAN**

*Past President, American Association of Nurse Practitioners*

Joyce M. Knestrick, Ph.D., FNP-BC, FAANP, FAAN, is a professor at the George Washington University School of Nursing and she is a past president of the American Association of Nurse Practitioners. She serves as an advocate for nurse practitioners (NPs) in primary care and advanced practice nursing. Dr. Knestrick practices in a Community Health Center located in rural Appalachia caring for low-income and underserved populations. In addition, Knestrick works at local, regional, state, national and international levels to promote NP practice in education, policy, and clinical care. Knestrick’s research is focused on health and access to care for low-income and rural populations, particularly women; nurse practitioner workforce issues; and distance education for nurses. She has a PhD from Duquesne University and an MSN from West Virginia University



**Lisa Gables, CPA**

*CEO, American Academy of Physician Associates*

Lisa M. Gables, CPA, is an association executive with extensive experience in healthcare and aging services. She was named chief executive officer of the American Academy of PAs (AAPA) in September 2020 after serving as interim CEO since June 2019.

Gables has been with AAPA since 2012, having served as chief financial officer and chief development officer from May 2012 to September 2020. In these roles she was responsible for overseeing the financial management of the organization, fostering external strategic outreach to individuals and like-minded organizations, and developing and implementing an integrated strategy to generate opportunities to provide AAPA and the PA Foundation with funding to support their missions.

From May 2012 to July 2015, Gables also served as the executive director of the PA Foundation. Prior to joining AAPA and the PA Foundation, she was the executive director of the American Society of Consultant Pharmacists (ASCP) Foundation and the chief development and program officer of ASCP where she held similar roles. Before that Gables was the executive director of the National Adult Day Services Association, where she increased awareness of adult day services with federal regulators while managing all aspects of the association's operations. Prior to that, she served as the chief financial officer of the National Council on Aging and vice president of finance and business development for Active Services Corporation, the nation's largest adult day services, home care and rehabilitation network.

Gables also served as finance manager and senior financial analyst for Birmingham Baptist Medical Center and held financial positions with ReLife, Inc. and Ernst & Young. She is a certified public accountant with a degree in business administration and accounting from the University of Louisville, Kentucky. In addition to her career in aging and health services, Gables serves in several leadership roles, including on the board of the Primary Care Collaborative and as the past Chair of the American Society on Aging. She is also the past treasurer of the Fairfax County Law Enforcement Foundation and currently serves as a volunteer with the Fairfax County Adult Protective Services Agency.



## Session 8:

Wednesday May 22nd, 4:30pm–5:00pm ET

### Faisel and Friends Live: Interview with Liz Fowler, PhD, JD – Director of the Centers for Medicare and Medicaid Innovation (CMMI)

**Guest:** *Liz Fowler, PhD, JD*  
Centers for Medicare and Medicaid Innovation

**Hosts:** *Faisel Syed, MD*  
ChenMed  
*Dan McCarter, MD, FAAFP*  
ChenMed



**Elizabeth Fowler, JD, PhD**  
*Director, Center for Medicare and Medicaid Innovation*

Dr. Elizabeth Fowler is the Deputy Administrator and Director of the Center for Medicare and Medicaid Innovation at CMS. Dr. Fowler previously served as Executive Vice President of programs at The Commonwealth Fund and Vice President for Global Health Policy at Johnson & Johnson. She was a special assistant to President Obama on health care and economic policy at the National Economic Council. In 2008–2010, she was Chief Health Counsel to Senate Finance Committee Chair, Senator Max Baucus (D–MT), where she played a critical role in developing the Senate version of the Affordable Care Act. She also played a key role in drafting the 2003 Medicare Prescription Drug, Improvement and Modernization Act (MMA). Dr. Fowler has over 25 years of experience in health policy and health services research. She is admitted to the bar in Maryland, the District of Columbia, and the U.S. Supreme Court. Dr. Fowler is a Fellow of the inaugural class of the Aspen Health Innovators Fellowship and a member of the Aspen Global Leadership Network.



**Faisal A. Syed, MD**

*National Director of Primary Care, ChenMed*

Dr. Faisal Syed is a Board-certified family medicine physician who believes the doctor/patient relationship is sacred. He considers every life invaluable, and expects every individual to be treated the same, regardless of their financial circumstances. Dr. Syed served as Chief Medical Officer at Tampa Family Health Centers. He oversaw efforts to improve both the quality and efficiency of care for over 100,000 patients. His passion for community health, specifically for the underserved, led him to ChenMed as a Primary Care Physician in 2017. Before he knew it, he was working with ChenMed doctors across the country to inspire residents and others towards primary care. Today, he is ChenMed's National Director of Primary Care, but if you ask him, his title will always be, "community doctor."



**Dan McCarter, MD, FAAFP**

*National Director of Primary Care, ChenMed*

Dr. Dan McCarter is the National Director of Primary Care Advancement for ChenMed. Prior to this he served for 2 years as Market CMO in Richmond, Virginia for JenCare Senior Medical Center, a ChenMed company. Before coming to ChenMed, Dr. McCarter was at the University of Virginia for 27 years. In 1990, he founded Stoney Creek Family Practice, one of their first satellite teaching practices with one of the first electronic health records in the UVA health system. This practice went on to achieve Level 3 patient centered medical home certification.

His various administrative positions at UVA included Vice-Chair of Family Medicine, Medical Director of Regional Primary Care, Associate Chief Medical Officer for Ambulatory Services, and Medical Director for WellVirginia ACO, a Track 1 MSSP. He was course director for the Virginia Population Health Summit in 2014, 2015 and 2016. He has presented at numerous local, regional and national conferences. He participated in the Starfield IV summit on Family Medicine Resident Education in 2020 and Co-Chairs the Virginia Academy of Family Physicians Resident and Student Committee.

Dr. McCarter continues to hold a teaching appointment in the Department of Family Medicine at the University of Virginia School of Medicine.



## Session 9:

Thursday, May 23rd, 8:30am–9:30am ET

### Thought Leadership Breakfast – The Future of Primary Care

**Moderator:** *Stephanie Quinn*  
American Academy of Family Physicians

**Panelists:** *Corinne Lewis, MSW*  
Commonwealth Fund

*Marisa Salemme, MPH*  
U.S. Senate Committee on Finance

*Purva Rawal, PhD*  
Centers for Medicare and Medicaid Innovation

*Kyu Rhee, MD, MPP*  
National Association of Community Health Centers

*David Meritt*  
Blue Cross Blue Shield Association



**Stephanie Quinn**  
*Senior Vice President, Advocacy, Practice Advancement and Policy,*  
*American Academy of Family Physicians*

Stephanie Quinn, serves as senior vice president, advocacy, practice advancement and policy. She oversees the AAFP Divisions of Government Relations and Practice Advancement as well as the Robert Graham Center for Policy Studies in Family Medicine and Primary Care. She directs legislative and private sector advocacy on issues such as value-based models of care and increasing health care access.

Prior to joining the AAFP in 2019, Quinn served more than 15 years of government relations and legislative experience in the health care industry, including with the AAFP, American Society of Radiation Oncology, and various Blue Cross Blue Shield organizations.



**Corinne Lewis, MSW**

*Program Officer, Delivery System Reform, The Commonwealth Fund*

Corinne Lewis, M.S.W., currently serves as the program officer in the Commonwealth Fund's Health Care Delivery System Reform program. Prior to this role, she served as the senior research associate for the program, during which time she conducted research and authored publications on a variety of topics including the impact of the payment and delivery system reforms of the Affordable Care Act, the value of primary health care, and innovative models to address the drivers of health for patients. Before joining the Fund, Lewis was an analyst with Mathematica, where she assisted with the evaluation of federal and state value-based payment initiatives, and held an internship at the Center for Medicare and Medicaid Services' New York regional office. She also has frontline experience in the health care system, having served as a social worker at a subacute rehabilitation facility and nursing home, NYU Lutheran Augustana Center. Lewis holds a B.A. in psychology from Boston University and an M.S.W. in social policy from Columbia University's School of Social Work.



**Marisa Salemme, MPH**

*Senior Health Policy Advisor, U.S. Senate Finance Committee*

Marisa Salemme is a Senior Health Policy Advisor for the majority staff on Senate Finance Committee, covering Medicare Part B issues. She joined the committee from Senator Chris Murphy's office, where she served as Health Policy Advisor. Prior to Senator Murphy's office, Marisa was Legislative Director for Congresswoman Annie Kuster, a senior member of the Energy & Commerce Committee. Marisa earned her MPH from George Washington University.



**Purva Rawal, PhD**

*Chief Strategy Officer, CMS Innovation Center at CMMS*

Purva Rawal, PhD, is the Chief Strategy Officer at the CMS Innovation Center at the Centers for Medicare and Medicaid Services. As part of the Senior Leadership team, she provides guidance and leadership on the execution of the Innovation Center's strategy.

Prior to her current role, she spent a decade in policy and business strategy consulting and policy research focused leading projects on value-based payment and health system transformation. She was also an adjunct assistant professor at Georgetown University. In 2016, she published a book, *The Affordable Care Act: Examining the Facts* and has published book chapter, blogs, and papers

on value-based care. Previously, Dr. Rawal served as professional staff on the Senate Budget Committee during the passage of the Affordable Care Act and as the health and social policy advisor to Sen. Joseph Lieberman (I-CT). She began her health policy career as a Christine Mirzayan Science and Technology Fellow at the National Academy of Sciences and as a Congressional Fellow for the Society for Research on Child Development and the American Association for the Advancement of Science. Dr. Rawal received her B.A. and Ph.D. from Northwestern University.



**Kyu Rhee, MD, MPP**

*President and CEO, National Association of Community Health Centers*

Dr. Kyu (“Q”) Rhee joined the National Association of Community Health Centers in 2023 to lead efforts to advance health equity and support the mission of community health centers, which provide high-quality, affordable, transdisciplinary primary care services to more than 31.5 million people at over 14,000 sites across the nation.

As a purpose-driven physician executive, scientist, teacher, and entrepreneur, Dr. Rhee has a reputation synonymous with leadership, innovation, and transformation across the nonprofit, public, and private sectors. Throughout his career, Dr. Rhee has actively worked to advance primary care, public health, and health equity for underserved populations. Before joining NACHC, Dr. Rhee held the position of Senior Vice President and Aetna Chief Medical Officer at CVS Health. He led a team of over 1,500 doctors, nurses, pharmacists, and other health professionals in the integration and delivery of clinical and population health solutions to improve the health and deliver the “Quintuple Aim” for up to 65 million people via commercial, Medicare, Medicaid, behavioral health, digital health, student health, vision, dental, and voluntary health plans. Dr. Rhee served for a decade as the Chief Health Officer at IBM, where he and his team led IBM’s global efforts to transform health using data, analytics, artificial intelligence, services, and research.

During the time of the Affordable Care Act, Dr. Rhee held the office of Chief Public Health Officer at the Health Resources and Services Administration. Dr. Rhee also worked at the National Institutes of Health as the Director of the Office of Innovation and Program Coordination.

Prior to his public service, Dr. Rhee was Chief Medical Officer at Baltimore Medical System and worked as a National Health Services Corps primary care physician and Medical Director for Unity Health Care.

Dr. Rhee was Chief Resident and completed his medical residency training in both internal medicine and pediatrics at Cedars-Sinai Medical Center in Los Angeles with dual-board certification. He earned his medical degree from the Keck School of Medicine at the University of Southern California. Dr. Rhee also



holds a master's in health care policy from Harvard University's John F. Kennedy School of Government. He has a Bachelor of Science degree from Yale University in Molecular Biophysics and Biochemistry.



**David Merritt**

*SVP, External Affairs, Blue Cross Blue Shield of America*

David Merritt is senior vice president of external affairs for the Blue Cross Blue Shield Association (BCBSA), a national federation of independent, community-based and locally operated Blue Cross and Blue Shield (BCBS) companies.

With nearly 20 years' experience in high-profile health care leadership positions and a proven track record in politics, policy and press, Merritt provides the vision and direction for BCBSA's legislative and regulatory strategy, coordinating efforts of BCBS companies and other organizations to represent the Blue System before Congress, the Administration and associations of state regulators in support of BCBSA's legislative and regulatory agenda.

Before joining the Association, he served as executive vice president of public affairs and strategic initiatives at America's Health Insurance Plans (AHIP), where he led that association's most important and impactful advocacy initiatives, from nationwide advertising and constituent mobilization campaigns to the first organizational rebrand in nearly 20 years.

Previously, he led political strategy and messaging research for Frank Luntz, one of America's best known and most respected public opinion and communication strategists. He also served former HHS Secretary and Utah Governor Mike Leavitt, leading Leavitt Partners' Washington, D.C., office, and worked closely with former Speaker of the House Newt Gingrich for seven years, including as CEO of the Center for Health Transformation. He also advised three presidential campaigns.

Merritt received his bachelor's degree from Western Michigan University and a master's degree in political science and government from Loyola University Chicago. In addition to national TV and radio appearances, he has been widely quoted in national media and his writing has been widely published, including opinion columns in the Wall Street Journal and USA Today. He currently serves as president of the Partnership for America's Health Care Future and on the board of directors for the Campaign for Sustainable Rx Pricing.

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## Session 10:

Thursday, May 23rd, 9:30am–10:50am ET

### Reflecting on 30 Years of the RBRVS

**Presenter:** *Asaf Bitton, MD, MPH*  
Ariadne Labs

**Moderator:** *Melinda Abrams*  
Commonwealth Fund

**Panelists:** *Robert Berenson, MD*  
Urban Institute  
*Kevin Hayes*  
Retired Health Care Analyst  
*Barbara Levy, MD, CPT*  
Editorial Panel



**Asaf Bitton, MD, MPH**  
*Executive Director, Ariadne Labs*

Asaf Bitton, MD, MPH is the executive director of Ariadne Labs, a health systems innovation center at Brigham and Women's Hospital and the Harvard T.H. Chan School of Public Health. He is an Associate Professor of Medicine and Health Care Policy at both Harvard Medical School and the Harvard T.H. Chan School of Public Health. He leads Ariadne Labs' efforts to design, test, and spread scalable solutions that make health systems more safe, equitable, and integrated. He has served as a senior advisor for primary care policy at the Center for Medicare and Medicaid Innovation since 2012, helping to design and implement five major primary care initiatives (CPC, CPC+, PCF, MCP, PC FLEX), representing the largest tests of combined primary care payment and clinical practice transformation work in the United States. He was a core founder and vice chair of the steering committee for the Primary Health Care Performance Initiative, an 8-year partnership that included more than 25 countries and the World Bank, the World Health Organization,

UNICEF, The Global Fund, the Bill & Melinda Gates Foundation, and others, dedicated to improving the global provision of primary health care. Dr. Bitton practices primary care at Brigham and Women's South Huntington clinic, a team-based community primary care practice in Boston that he helped found in 2011. He currently serves on the boards of the National Committee for Quality Assurance and for Health Leads. He is a member of the Center for Strategic and International Studies Bipartisan Commission on Strengthening America's Health Security, the National Advisory Committee for Advancing a Healthier Wisconsin, and is an elected member of the International Academy of Quality and Safety. He formerly served on the National Advisory Council for Healthcare Research at the Agency for Healthcare Research and Quality. He was a member of the National Academies committee that produced *Implementing High-Quality Primary Care: Rebuilding the Foundation of Health Care in 2021*, and currently serves on the National Academies Standing Committee for Primary Care.



**Melinda Abrams, MS**

*Executive Vice President, Programs, Commonwealth Fund*

Melinda K. Abrams, M.S., is executive vice president for programs at the Commonwealth Fund, where she oversees the development and management of the Fund's grant and research programs. Since coming to the Fund in 1997, Ms. Abrams has worked on the Fund's Task Force on Academic Health Centers, the Child Development and Preventive Care program, led the Patient-Centered Coordinated Care Program, and most recently was the senior vice president of the Delivery System Reform and International Health Policy programs. Ms. Abrams has served on many national committees and boards for private organizations and federal agencies and is a peer-reviewer for several journals. Ms. Abrams was the recipient of a Champion Award from the Primary Care Development Corporation and a Primary Care Community/Research Leadership Award from the Primary Care Collaborative. Ms. Abrams holds a B.A. in history from Cornell University and an M.S. in health policy and management from the Harvard School of Public Health.



**Robert Berenson, MD**

*Institute Fellow, Urban Institute*

Robert A. Berenson, MD, is an institute fellow at the Urban Institute. He is an expert in health care policy, particularly Medicare, provider payment, and provider market consolidation, having authored or coauthored nearly 100 publications on these and related topics. He has experience practicing medicine, serving in senior positions in two administrations, and helping organize and manage a successful preferred provider organization.

From 1998 to 2000, he was in charge of Medicare payment policy and managed care contracting in the Centers for Medicare and Medicaid Services. In the Carter Administration, he served as an assistant director of the Domestic Policy Staff at the White House. He served a term on the Medicare Payment Advisory Commission (MedPAC) from 2009-2012, the last two years as vice chair. Dr. Berenson was an initial member of the Physician-Focused Payment Model Technical Advisory Committee, created by the Medicare Access and CHIP Reauthorization Act of 2015 (MACRA). He has authored or co-authored more than 100 published articles and has testified frequently in Congress.

Dr. Berenson is a board-certified internist who practiced for 12 years in a Washington, D.C., group practice and is a Fellow of the American College of Physicians. He helped found and was co-medical director of National Capital PPO, a PPO that served 150,000 lives in the Washington DC metropolitan area. He was coauthor, with Walter Zelman, of *The Managed Care Blues & How to Cure Them*, published in 1998 and coauthor, with Rick Mayes, of *Medicare Prospective Payment and the Shaping of U.S. Health Care* in 2008. He is an adjunct professor at the Milken Institute School of Public Health at George Washington University. He currently serves on the Board of Directors of the Catalyst for Payment Reform.



**Kevin Hayes, PhD**  
*Retired Health Care Analyst*

Kevin Hayes, Ph.D., now retired, worked for 22 years as a staff analyst—with the Physician Payment Review Commission and later the Medicare Payment Advisory Commission—as the commissions gave advice to the U.S. Congress on Medicare payment policy. He has a Ph.D. in health policy from the University of North Carolina at Chapel Hill.



**Barbara Levy, MD**  
*Vice Chair, CPT Editorial Panel*

Barbara Levy, MD is vice chair of the CPT Editorial Panel and was the vice president of health policy at the American College of Obstetricians and Gynecologists for over 7 years. She is currently chief medical officer of Visana Health, Inc., a virtual first women's health company, and a consultant working to improve women's health globally. She is a thoughtful leader with over 25 years of experience in direct care, research, and physician training in women's health care; she is currently a Clinical Professor of Obstetrics and Gynecology at the George Washington University School of Medicine and Health Sciences, and Voluntary Clinical Professor of Ob/Gyn at UCSD Health. Dr. Levy brings a

depth of experience as a former member of the RUC having served as chair of the RUC for 6 years. Dr. Levy is practiced in leading initiatives in international and domestic health, corporate social responsibility, public-private partnerships, government relations, and advocacy and policy development. She has published and co-authored over 90 studies and articles related to her primary research interests, which include hysterectomy, endoscopic surgery, pelvic pain, surgical outcomes, and physician payment policy. Much of her personal and professional experience has focused on improving the health, well-being, and livelihood of women across the United States and around the world. ChenMed doctors across the country to inspire residents and others towards primary care. Today, he is ChenMed's National Director of Primary Care, but if you ask him, his title will always be, "community doctor."

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## Session 11:

Thursday, May 23rd, 10:50am–11:00am ET

### Closing Remarks with **Kyu Rhee, MD, MPP**, *National Association of Community Health Centers*

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**Kyu Rhee, MD, MPP**

*President and CEO, National Association  
of Community Health Centers*

Dr. Kyu (“Q”) Rhee joined the National Association of Community Health Centers in 2023 to lead efforts to advance health equity and support the mission of community health centers, which provide high-quality, affordable, transdisciplinary primary care services to more than 31.5 million people at over 14,000 sites across the nation.

As a purpose-driven physician executive, scientist, teacher, and entrepreneur, Dr. Rhee has a reputation synonymous with leadership, innovation, and transformation across the nonprofit, public, and private sectors. Throughout his career, Dr. Rhee has actively worked to advance primary care, public health, and health equity for underserved populations. Before joining NACHC, Dr. Rhee held the position of Senior Vice President and Aetna Chief Medical Officer at CVS Health. He led a team of over 1,500 doctors, nurses, pharmacists, and other health professionals in the integration and delivery of clinical and population health solutions to improve the health and deliver the “Quintuple Aim” for up to 65 million people via commercial, Medicare, Medicaid, behavioral health, digital health, student health, vision, dental, and voluntary health plans. Dr. Rhee served for a decade as the Chief Health Officer at IBM, where he and his team led IBM’s global efforts to transform health using data, analytics, artificial intelligence, services, and research.





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